



CHATTANOOGA AREA
FOOD BANK

2016 ANNUAL REPORT

CAFB BOARD OF DIRECTORS

Tom Sullivan
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John Clark
1st Vice Chairman
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RESOURCES

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Treasurer
BAYLOR SCHOOL

Elizabeth (Betsy) McCright
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COMMUNITY LEADER

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38 DEGREE DRAFT

Alexis Willis
LAUNCH

Jere Young
COMMUNITY LEADER

From our Board Chair

Dear Valued Partners,

It is an honor to be part of the Board for the Chattanooga Area Food Bank, serving as Chair FY 2017. We have an amazing group of Food Bank employees, volunteers, and Board Members; all with a focus to provide nourishing food to the people within our 20-county region who have the need, and courage, to seek help.

It is amazing how quickly a year passes! Below I have shared just a few of the many highlights from 2016:

- Hired and successfully on-boarded our new President and CEO, Gina Crumbliss.
- Elected and successfully on-boarded five (5) new and valuable Board Members.
- Engaged in a Board Retreat to capitalize on the talents of the diverse team and stay the course for reaching our Big Bold Goal – eliminating hunger in our region by 2025.
- Focused on facilities and supply chain infrastructure by completing a major cooler expansion, adding equipment to the Food Bank's fleet, and embarking on an efficiency study for operations.
- Implemented a strategic community awareness program, meeting with key individuals, partner agencies, and organizations to advance efforts through our programs (Sack Pack Program, School Pantry Program, Emergency Food Boxes, and Mobile Food Pantries) and focused philanthropic contributions.

Sincere thanks to the Food Bank's generous supporters, network of strong partnerships, tireless volunteers and passionate staff. Our past accomplishments and future goals would not be possible without your dedication and tireless efforts!

Respectfully,

Tom Sullivan

Tom Sullivan
Chairman, Chattanooga Area Food Bank Board of Directors

From our President & CEO

CAFB SENIOR STAFF

Dear Friends,

Earlier this year, I joined the Chattanooga Area Food Bank as the new president and CEO to advance the mission of “leading a network of partners in eliminating hunger and promoting better nutrition.” I left the for-profit world to lead this organization because I had a personal connection to hunger. I was also motivated by Feeding America’s 2015 national study, *Map the Meal Gap*, to help solve the 9.8 million meal deficit in our 20-county region. Because of this extreme need, the propensity of our community to give and the strength of the Food Bank’s overall operations, Feeding America selected the Chattanooga Area Food Bank to participate in an accelerated strategic program to double its distribution by 2025.

Last year, our goal was to distribute 14 million pounds of food, and the team distributed 15.9 million pounds of food – the equivalent of 13.25 million meals! This year, our goal is to distribute 15.5 million pounds of food and we’re tracking to distribute 16.6 million pounds—that’s an additional 917,000 meals. We certainly could not have achieved this monumental growth without the support of our 300+ agency partners, our corporate partners, volunteers, individual donors and our dedicated staff. But we have so much more to do.

For the first time in our 35 year history, our 40,000 square foot warehouse and fleet of 9 trucks are operating at capacity, and we’ve had to implement a waiting list for agencies because we can’t provide for additional sites across our 7,000 square mile service area. In response, we are conducting an efficiency study of our operations, creating brand awareness in the communities we serve, and researching a ‘collective impact’ concept to identify partnership opportunities to ascertain the root causes of hunger, so that we, as a community, can solve this issue.

Thank you for your interest in learning more about the Chattanooga Area Food Bank. It is a privilege and honor to serve this organization and our community. I am excited and hopeful for our future.

Sincerely,

Gina M. Crumbliss

Gina M. Crumbliss
President & CEO

Gina M. Crumbliss
President & CEO

David McCorkle
Chief Financial Officer

Marisa Ogles
Director of Development

Elizabeth Weidenaar
Director of Marketing & Communications

Melissa Blevins
Director of Operations



The mission of the Chattanooga Area Food Bank is to lead a network of partners in eliminating hunger and promoting better nutrition in our region.

Each year, the Food Bank distributes over 13 million meals to children, families and seniors living in the 20 counties we serve throughout Southeast Tennessee and Northwest Georgia. Through a network of more than 300 partner agencies covering 7,000 square miles, and through the generous donations of money, time and resources from individuals and corporate partners, we're working together to solve hunger in our community.

Financial Statements

Statement of Financial Position

FOR THE YEAR ENDED JUNE 30, 2016

ASSETS

Cash	\$1,013,686
Inventories	\$1,390,552
Accounts Receivable	\$142,925
Contributions Receivable	\$391,644
Prepaid Expenses	\$33,261
Land, building and equipment	\$3,468,708
TOTAL ASSETS	\$6,440,776

LIABILITIES AND NET ASSETS

LIABILITIES

Accounts Payable	\$125,013
Accrued Liabilities	\$36,607
Note Payable	\$109,373
TOTAL LIABILITIES	\$270,993

NET ASSETS

Unrestricted	\$4,345,417
Temporarily restricted	\$1,824,366
TOTAL NET ASSETS	\$6,169,783

TOTAL LIABILITIES & NET ASSETS	\$6,440,776
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Statement of Operating Activities

FOR THE YEAR ENDED JUNE 30, 2016

ANNUAL SUPPORT & REVENUE

SUPPORT

Food Donations	\$24,370,462
Contributions	\$1,682,298
Special Events	\$332,389
Grants	\$1,542,731

TOTAL SUPPORT	\$27,927,880
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REVENUE

Shared Maintenance Fees	\$1,642,327
Commodity Service Revenue	\$185,118
Agency Fees	\$10,680
Harvested Here Food Hub Revenue	\$129,503
Miscellaneous Income	\$14,288

TOTAL REVENUE	\$1,981,916
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TOTAL SUPPORT & REVENUE	\$29,909,796
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ANNUAL OPERATING EXPENSES

PROGRAM SERVICES

Food Distribution	\$28,939,588
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SUPPORTING SERVICES

Development/Fundraising	\$382,203
Management and General	\$387,912

TOTAL EXPENSES	\$29,709,703
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INCREASE (DECREASE) IN NET ASSETS	\$200,093
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OUR IMPACT

Feeding the Southeast Tennessee & Northwest Georgia Region

PEOPLE REACHED

19.62% GROWTH

in number of meals distributed



25,000
People served
each week

POUNDS DISTRIBUTED

21% GROWTH

in amount of fresh produce distributed



3.8 Million
Pounds of fresh
produce distributed

MILK FOR MANY PROGRAM

FRESH MILK

2nd Food Bank Nationally
to distribute fresh milk to clients

24,142 gallons



OUR IMPACT

Feeding the Southeast Tennessee & Northwest Georgia Region

VOLUNTEERS ENGAGED

17% GROWTH in number of volunteer hours



4,013 Volunteers



34,682 Volunteer hours

Caring for Kids...Caring for our Future

Hunger affects the way children learn and develop. In our area, 1 in 4 children doesn't know where their next meal is coming from. That's where our Programs can help.



SACK PACKS

During the weekend, many children go hungry without access to free or reduced-price school meals. That's why every Friday, children in 20 counties across our region receive Sack Packs, containing basic, healthy food items—cereal, milk, juice, fruit, granola bars, soup, and even recipes—that will help sustain children through the weekend.

SCHOOL MOBILE PANTRIES

Mobile Pantries are held monthly at schools across our 20-county region. Largely consisting of fresh produce, we set up our pantries in a farmer's market style, emphasizing nutrition and health, with the goal of increasing family access to healthy foods by way of their kids.

The Chattanooga Area Food Bank envisions a region where access to healthy food helps people move toward greater self-sufficiency and the Food Bank serves as a community leader to end hunger in our time.

Chattanooga Area Food Bank

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