



CHATTANOOGA AREA
FOOD BANK

2017 ANNUAL REPORT

CAFB BOARD OF DIRECTORS

John Clark

Chairman

TENNESSEE DEVELOPMENT
RESOURCES

Fred Flint

1st Vice Chairman

CIVIC LEADER

Taylor Jones

2nd Vice Chairman

WHITEBOARD

Jennifer Cookston

Treasurer

BAYLOR SCHOOL

Frank Hughes

Secretary

SMARTFINANCIAL, INC.

Celeste Bandy Weaver

RINGGOLD TELEPHONE

COMPANY

Suzie Bowling

WRCB TV

Ben Brown

ALDERMAN HOLDINGS

Kyle Bryant

MARKET STREET PARTNERS

Matt Evans

ROCK BRIDGE

COMMUNITY CHURCH

Dallas Joseph

BAYLOR SCHOOL

Mary Kilbride

CIVIC LEADER

Jason Luna

RAPID RMS

Elizabeth (Betsy) McCright

CHATTANOOGA

HOUSING AUTHORITY

Tom Sullivan

SHAW INDUSTRIES INC.

William Walker

RELIANCE HUMAN CAPITAL

MANAGEMENT

Jere Young

CIVIC LEADER

From our Board Chairman

Dear Valued Partners,

I am honored and proud to serve as Board Chairman for the Chattanooga Area Food Bank. Thank you to everyone who helps us in our mission of leading a network of partners in eliminating hunger and promoting better nutrition in our region. A special thanks to our partner agencies that help us distribute food throughout our 20-county service area, our corporate partners, the numerous foundations and all of the organizations and individuals that donate money, food and their time to volunteer with us. We truly appreciate your help, and the hungry people in our communities are lucky to have your support.

In this past year, we are grateful we increased the amount of food we distributed by 3% percent, including a 24% percent increase of fresh produce. We are also encouraged that the reported number of food insecure people in our service area was decreased by 9,550. We know exactly how many people are affected because every single person counts.

This past year also saw an addition of significant staff members and modifications and improvements in some of our vital programs. Going into this new fiscal year, we have added three new distinguished members to our Board of Directors and continue to add staff in positions that will advance this organization. We are hopeful for the future of ending hunger in our area, and we look forward to partnering with you to make that hope a reality.

Respectfully,

John Clark

John Clark

Chairman, Chattanooga Area Food Bank Board of Directors

From our President & CEO

CAFB SENIOR STAFF

Gina M. Crumbliss
President & CEO

David McCorkle
Chief Financial Officer

Mark Hilling
Director of Operations

Sarah Aligo
Director of Development

Laura Kilpatrick
*Director of Agency &
Government Relations*

Scott Bruce
*Director of Marketing &
Communications*

Dear Friends,

My first year as president and CEO of the Chattanooga Area Food Bank was an incredibly humbling and awe-inspiring experience. We worked hard to ensure our growth was intentional, strategic and nutritious. Due to the cohesive efforts of our Food Bank team, agency partners, volunteers, donors and corporate partners, we exceeded our distribution goals for the year. As a result, over 13.5 million meals were provided to children, families, senior citizens and veterans across our 20-county region. We distributed over four million pounds in fresh fruits and vegetables and accomplished this feat producing less than 2% waste – *which then was donated to a local pig farmer!*

It was a year marked by change management in the form of hiring a new director of operations with expertise in developing and implementing scalable supply chain networks on a multinational level, which complements the food banking industry. We also strengthened our community outreach by hiring a seasoned director of development with 17+ years in higher education fundraising, who is hard at work cultivating relationships, solving problems, seizing opportunities, and creating innovative development strategies to diversify and improve our revenue streams.

Through our Feeding America network resources, I learned that food is medicine. As a result, we are working with a healthcare partner to implement two pilot programs that will improve the health outcomes of their patients and our clients simply by providing nutritious food to those who cannot otherwise afford it.

This next year will be one of discovery as we continue to evaluate our processes and programs to ensure we are providing the most innovative, effective and cost efficient methods to steward your generous support and distribute the most nutritious food possible. Today, more than ever before, I am confident that with your help, we can solve hunger in our community.

Sincerely,

Gina M. Crumbliss

Gina M. Crumbliss
President & CEO



The mission of the Chattanooga Area Food Bank is to lead a network of partners in eliminating hunger and promoting better nutrition in our region.

Each year, the Food Bank distributes over 13 million meals to children, families and seniors living in the 20 counties we serve throughout Southeast Tennessee and Northwest Georgia. Through a network of more than 300 partner agencies covering 7,000 square miles, and through the generous donations of money, time and resources from individuals and corporate partners, we're working together to solve hunger in our community.

Financial Statements

Statement of Financial Position

FOR THE YEAR ENDED JUNE 30, 2017

ASSETS

Cash	\$1,045,300
Inventories	\$1,386,042
Accounts Receivable	\$94,103
Contributions Receivable	\$188,510
Prepaid Expenses	\$16,296
Land, Building & Equipment	\$3,503,669
TOTAL ASSETS	\$6,233,920

LIABILITIES AND NET ASSETS

LIABILITIES

Accounts Payable	\$146,676
Accrued Liabilities	\$34,828
Note Payable	\$4,653
TOTAL LIABILITIES	\$186,157

NET ASSETS

Unrestricted	\$4,477,293
Temporarily restricted	\$1,570,470
TOTAL NET ASSETS	\$6,047,763

TOTAL LIABILITIES & NET ASSETS	\$6,233,920
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Statement of Operating Activities

FOR THE YEAR ENDED JUNE 30, 2017

ANNUAL SUPPORT & REVENUE

SUPPORT

Food Donations	\$23,119,810
Contributions	\$1,975,779
Special Events	\$282,811
Grants	\$871,818

TOTAL SUPPORT	\$26,250,218
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REVENUE

Shared Maintenance Fees	\$1,777,353
Commodity Service Revenue	\$157,106
Agency Fees	\$10,565
Miscellaneous Income	\$7,465

TOTAL REVENUE	\$1,952,489
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TOTAL SUPPORT & REVENUE	\$28,202,707
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ANNUAL OPERATING EXPENSES

PROGRAM SERVICES

Food Distribution	\$27,139,694
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SUPPORTING SERVICES

Development/Fundraising	\$523,993
Management and General	\$490,826

TOTAL EXPENSES	\$28,154,513
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INCREASE (DECREASE) IN NET ASSETS	\$48,194
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OUR IMPACT

Feeding the Southeast Tennessee & Northwest Georgia Region

PEOPLE REACHED

3% GROWTH

in number of meals distributed



25,000
People served
each week

POUNDS DISTRIBUTED

24% GROWTH

in amount of fresh produce distributed



4.7 Million
Pounds of fresh
produce distributed

MILK FOR MANY PROGRAM

FRESH MILK

Second Food Bank Nationally to distribute fresh milk to clients

30,544 Total Gallons

27% GROWTH



OUR IMPACT

Feeding the Southeast Tennessee & Northwest Georgia Region

Volunteers Engaged



3,017 **Volunteers** provided
25,442 **Hours of Labor**



1 **Volunteer Hour** = 92 **Meals**

Caring for Kids...Caring for our Future

Hunger affects the way children learn and develop. In our area, 1 in 4 children doesn't know how they are getting their next meal. That's where our Programs can help.



SACK PACKS

During the weekend, many children go hungry without access to free or reduced-price school meals. That's why every Friday, almost 14,000 children in 20 counties across our region receive Sack Packs containing basic, healthy food items—cereal, milk, juice, fruit, granola bars and soup—that will help sustain them through the weekend.

SCHOOL MOBILE PANTRIES

Mobile Pantries are held monthly at schools across our 20-county region. Consisting of fresh produce and shelf-stable items, we set up our pantries in a farmer's market style to preserve dignity of choice. We emphasize nutrition, with the goal of increasing family access to healthy foods by way of their kids.

The Chattanooga Area Food Bank envisions a region where access to healthy food helps people move toward greater self-sufficiency and the Food Bank serves as a community leader to end hunger in our time.

Chattanooga Area Food Bank

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Northwest Georgia Branch
1111 South Hamilton Street, Dalton, GA 30720
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chattfoodbank.org

